

## Improvement of the organizational structure

**The target organizational model of the Group is an integrated system of five key business units fulfilling their specific tasks for the improvement of efficiency, development and diversification of services provided and their increased profitability, and implementation of new technical and technological solutions.**

The center of strategic decision-making and the formation of common policies and standards will be the Corporate Center – a complex of divisions of Russian Railways, specializing in the management of the Group as a set of business units.

Transportation and logistics business unit	Passenger transportation and service	Infrastructure	International engineering and transport construction	Social service Business unit
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Forming a diversified product package of Russian Railways Group with the transition from the provision of transport services to the provision of comprehensive, integrated services to shippers on a "door to door" principle, expanding consistently the range from 2PL to 3PL, 4PL services, with the emergence of global supply chains.

**In 2013, active work was carried out on the implementation of activities provided for by the Concept of Organizational Development of the Russian Railways Group for the period until 2015.**