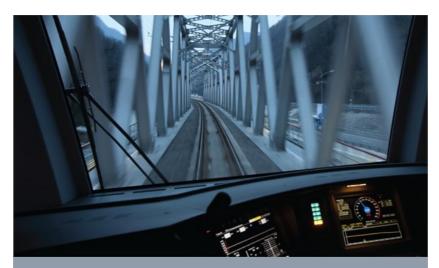


International engineering and transport construction business unit



Main objectives of the international economic activities of the Group in infrastructure project implementation:

1

Developing a portfolio of infrastructure projects of the Group abroad;

2

Group revenue growth through the implementation of cost-effective infrastructure projects abroad, as well as projects, providing additional loads on the infrastructure owned by Russian Railways;

3

Increasing the share of presence in international infrastructure markets and enhancing the global competitiveness of the Group by advancing Russian railway products and services for the railway sector.

In the long term (by 2030) Russian Railways shall become the leader of a consortium of companies (both within and outside the Group, offering comprehensive services, in the international market of railway infrastructure projects, including:

- consulting;
- development of concepts;
- design;
- construction;
- supply of materials;
- machinery and equipment;
- management of transport systems.